

ISLAND COMMUNITY MENTAL HEALTH ASSOCIATION Financial Statements

Year Ended March 31, 2017



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INDEPENDENT AUDITOR'S REPORT

To the Members of Island Community Mental Health Association

We have audited the accompanying financial statements of Island Community Mental Health Association, which comprise the statement of financial position as at March 31, 2017 and the statements of revenues and expenditures, changes in net assets and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Independent Auditor's Report to the Members of Island Community Mental Health Association (continued)

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Island Community Mental Health Association as at March 31, 2017 and the results of its operations and its cash flow for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Report on Other Legal and Regulatory Requirements

As required by the Society Act of British Columbia, we report that, in our opinion, the accounting principles in the Canadian accounting standards for not-for-profit organizations have been applied on a consistent basis.

Other Matter

The financial statements of Island Community Mental Health Association for the year ended March 31, 2016, were audited by Hayes Stewart Little & Co. The partners and staff of Hayes Stewart Little & Co joined Grant Thornton LLP subsequent to October 1, 2016.

Victoria, BC June 9, 2017

CHARTERED PROFESSIONAL ACCOUNTANTS

Great Thornton LLP

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Island Community Mental Health Association Statement of Financial Position As at March 31, 2017

	Operating Fund	Replacement Reserve Fund	Capital Fund	Restricted Fund	Total 2017	Total 2016
Assets Current:						pasinau
Current. Cash and cash equivalents (Note 3) Portfolio investments Receivables Goods and service tax receivable Prepaids	448,827 299,242 52,835 13,632 6,225 820,761	497,692		290,115	448,827 1,087,049 52,835 13,632 6,225 1,608,568	492,171 989,140 84,597 21,047 5,631 1,592,586
Tangible capital assets (Note 4)	820,761	497,692	10,239,124	290,115	10,239,124	10,663,415
Liabilities Current: Payables and accruals (Note 3) Deferred contributions Current portion of long term debt (Note 5)	405,744 452,117 857,861	2 2 K	4,276,790	41 (44 34	405,744 452,117 4,276,790 5,134,651	373,413 409,727 6,964,129 7,747,269
Long term debt (Note 5) Fund Balances	857,861	10	2,988,665	e .	2,988,665	640,681
Invested in tangible capital assets Internally restricted Externally restricted Replacement reserve Unrestricted	(13,711) (23,390)	497,692	2,973,669	204,770 85,345	2,973,669 204,770 71,635 497,692 (23,390) 3,724,376	3,058,605 154,155 17,965 621,780 15,546 3,868,051
Commitments and contingencies (Note 10, 11) Approved on behalf of the Board: See accompanying notes to the financial statements.	GARY LEINE TRESIDER.	LEINE.	10,239,124 DIRECTOR	290,115	11,847,692	12,256,001

Island Community Mental Health Association Statement of Operations and Changes in Fund Balances Year Ended March 31, 2017

Revenue Community (Schedule 1)	Operating Fund 4,586,469	Reserve Fund	Capital Fund	Restricted Fund (Schedule 3)	Total 2017 4,586,469	Total 2016 4,547,068
Housing (Schedule 2) Special Projects (Schedule 3) Other Expenses	1,796,799 69,681 6,452,949	5,763	3. 30. 3	13,385	1,796,799 69,681 19,148 6,472,097	1,776,080 51,792 25,611 6,400,551
Community (Schedule 1) Housing (Schedule 2) Amortization Special Projects (Schedule 3) Other	4,385,407 1,493,008 68,320 5,946,735	195,717	452,152	15,169	4,385,407 1,493,008 452,152 68,320 210,886 6,609,773	4,436,449 1,561,204 502,944 52,474 176,974 6,730,045
Excess (deficiency) of revenue over expenses from operations	506,215	(189,954)	(452,152)	(1,784)	(137,675)	(329,494)
Fund balances, beginning of year Restatement from prior year (Note 13) Fund balances, beginning of year (restated) Interfund transfers:	(40,983)	621,780	3,052,605	228,649	3,862,051	4,382,481 (191,176) 4,191,305
Net Funding transfers	(339,352) (162,980) (502,332)	65,866	339,352 33,864 373,216	63,250		* * * *
Fund balances, end of year	(37,100)	497,692	2,973,669	290,115	3,724,376	3,861,811

See accompanying notes to the financial statements.

Island Community Mental Health Association Statement of Cash Flows Year Ended March 31, 2017

	2017	2016
Increase (decrease) in cash and cash equivalents		
Operating		
Excess (deficiency) of revenue over expenses	(137,675)	(329,494)
Gain on sale of assets		(8,000)
Amortization of tangible capital assets	452,152	502,944
	314,477	165,450
Change in non-cash operating working		
capital (Note 6)	113,062	262,626
Cash flow from (used by) operating activities	427,539	428,076
Financing		
Repayment of long term debt	(339,352)	(322,821)
Cash flow (used by) from financing activities	(339,352)	(322,821)
Investing		
Proceeds from sale of portfolio investments	= :	366,195
Purchase of portfolio investments	(97,667)	(264,036)
Proceeds from sale of tangible capital asset	•	8,000
Purchase of tangible capital assets	(33,863)	(#)
Cash flow from (used by) investing activities	(131,530)	110,159
Net increase (decrease) in cash and cash equivalents	(43,343)	215,414
Cash and cash equivalents, beginning of year	492,171	276,757
Cash and cash equivalents, end of year	448,827	492,171
Cash Flows Supplementary Information:		
Interest received	8,397	15,982
Interest paid	306,901	340,465

See accompanying notes to the financial statements.

Notes to Financial Statements Year Ended March 31, 2017

1. PURPOSE OF THE ASSOCIATION

Island Community Mental Health Association (the "Association") operates housing programs and psycho-social rehabilitation services for persons with mental illness and substance use issues. The Association is incorporated under the Society Act of British Columbia as a not-for-profit organization and is a registered charity under the Income Tax Act.

The Association is dependent on the Vancouver Island Health Authority and British Columbia Housing Management Commission ("BC Housing") to provide sufficient funding to continue day-to-day operations.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Fund accounting

The Association follows the restricted fund method of accounting for contributions.
The Association records its activities in the following funds:

The Operating Fund accounts for the Association's community and housing programs. This fund reports unrestricted contributions and restricted operating grants.

The Replacement Reserve Fund has been established in accordance with the provisions of agreements with the BC Housing and Canada Mortgage and Housing Corporation ("CMHC") to pay for the long-term maintenance of the buildings. Annually, investment income earned on such funds and specific contributions received are recorded as revenue, and maintenance costs incurred as expenses of the funds...

The Capital Fund reports the assets and liabilities related to the Association's tangible capital assets.

Restricted Fund includes a number of special purpose funds which account for individually significant contributions received for which the donor and/or the Association have specified certain uses.

Revenue recognition

Restricted contributions related to general operations are recognized as revenue of the Operating Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund.

Unrestricted contributions are recognized as revenue of the Operating Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Operating grant revenue is recognized in the period for which the grant is awarded. Accordingly, operating grant contributions awarded for periods subsequent to the current year are deferred to the next fiscal year.

Investment income is recognized as earned and is allocated to operating funds, replacement reserve funds and restricted funds.

Notes to Financial Statements Year Ended March 31, 2017

Government grants

Government grants are recorded when there is a reasonable assurance that the Association has complied with and will continue to comply with, all the necessary conditions to obtain the grants.

Donations-in-kind

The Association records donated materials, services and facilities in those cases where:

the Association controls the way they are used;

there is a measurable basis for arriving at fair value; and

the services are essential services, which would normally be purchased and paid for if not donated.

Because of the difficulty of compiling and valuing volunteer hours, contributed services, where a fair market value has not been established, are not recognized in the financial statements.

Cash and cash equivalents

Cash and cash equivalents consist primarily of cash on hand and balances held with financial institutions.

Capital assets

Tangible capital assets are accounted for at cost or deemed cost less accumulated amortization. Contributed tangible capital assets are recorded at their fair values as at the date of contribution.

Tangible capital assets are amortized over their estimated useful lives on a straight-line basis at the following rates:

Buildings	20 - 50 years	straight-line method
Computer software	2 years	straight-line method
Furniture and fixtures	10 years	straight-line method
Leasehold improvements	10 years	straight-line method
Prepaid land leases	Over the term of the lease	straight-line method
Vehicles	3 - 5 years	straight-line method

The Association regularly reviews its tangible capital assets to eliminate obsolete items. Government grants are treated as a reduction in costs of tangible capital assets.

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Impairment of long lived assets

The Association tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Notes to Financial Statements Year Ended March 31, 2017

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Portfolio investments

Portfolio investments, which are comprised of bonds and fixed income securities, are carried at fair market value.

Financial instruments policy

Financial instruments are recorded at fair value on initial recognition. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income in the period incurred. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. The Association's material estimates include the economic useful life of tangible capital assets, collectability of receivables, and accrual of liabilities.

3. FUNDS HELD IN TRUST

The Association receives funds from the residents of McCauley Lodge and holds these funds in trust to be used to pay the rent for these residents. As of March 31, 2017, the Association held the following amounts in trust, with an offsetting liability in accounts payable:

	20	017	2016
Funds held in trust Liability for funds held in trust	\$	10,049 (10,049)	6,516 (6,516)
	\$	2	\$ 20

Notes to Financial Statements Year Ended March 31, 2017

TANGIBLE CAPITAL ASSETS				
	Cost	Accumulated amortization	2017 Net book value	2016 Net book value
Buildings	\$ 11,850,037\$	3,858,678\$	7,991,360\$	8,396,684
Building development costs	33,863	=	33,863	=
Computer software	4,296	4,296	<u> </u>	2
Furniture and fixtures	318,733	154,395	164,338	196,213
Land	1,637,237	ž	1,637,237	1,637,237
Leasehold improvements	75,404	65 <i>,</i> 904	9,500	10,688
Prepaid land leases	552,747	158,265	394,482	404,328
Vehicles	48,797	40,453	8,344	12,265
	\$ 14,521,114	4,281,991 \$	10,239,124 \$	10,657,415

The following costs included in land leases \$552,747 (2016 - \$552,747) and buildings \$4,134,834 (2016 - \$4,134,834) relates to the Darwin, Meerstille and Edith Gunning properties that are held under mortgage. Once repaid, ownership of the land and building for these properties will revert back to BC Housing. These buildings are constructed on lands which are leased to the Association for terms ranging in expiration from 2037 to 2061. Management is of the opinion that BC Housing will not enforce this clause of the agreement once the mortgages have been fully repaid.

5. LONG TERM DEBT

4.

LONG TERM DEBT		
-	2017	2016
Newbridge property, Bank of Montreal loan bearing interest at 3.15% per annum, repayable in monthly blended payments of \$5,509. The loan matures on May 1, 2019 and is secured by Newbridge Apartment's land and building at 843 Nigel Avenue.	154,368 \$	214,227
Greenridge property, TD Canada Trust loan bearing interest at 3.80% per annum, repayable in monthly blended payments of \$7,176. The loan matures on May 25, 2018 and is secured by land and buildings at 970 and 972 Greenridge Crescent and a portion of lease interest and building at 125 Skinner Street.	910,467	974,736
E. Gunning property, Royal Bank of Canada loan bearing interest at 4.65% per annum, repayable in monthly blended payments of \$20,415. The loan matured on October 1, 2016 and is secured by lease interest and building at 125 Wilson Street.	e e	2,752,253
Meerstille property, British Columbia Housing Management Commission loan bearing interest at 3.68% per annum, repayable in monthly blended payments of \$4,251. The loan matures on December 1, 2018 and is secured by lease interest and building at 3250 Alder Street.	305,631	344,973

Notes to Financial Statements Year Ended March 31, 2017

5.	LONG TERM DEBT (continued)		
		2017	2016
	E. Gunning property, MCAP loan bearing interest at 2.2% per annum, repayable in monthly blended payments of \$13,926. The loan matures on October 1, 2026 and is secured by lease interest and building at 125 Wilson Street.	2,659,399	
	Darwin property, British Columbia Housing Management Commission loan bearing interest at 10.00% per annum, repayable in monthly blended payments of \$895. The loan matures on February 1, 2028 and is secured by lease interest and building at 801 Darwin Avenue.	88,979	93,335
	McCauley property, TD Canada Trust loan bearing interest at 4.75% per annum, repayable in monthly blended payments of \$19,159. The loan matures on May 29, 2024 and is secured by	54,2 , 2	
	Land and buildings at 1037 and 1039 Lyall Street.	3,146,611	3,225,283
		7,265,455	7,604,807
	Amounts payable within one year	(4,276,790)	(6,964,129)
		\$ <u>2.988.665</u> \$	640,678

As part of its credit facility with TD Canada Trust, the Association is subject to a financial covenant requiring a Debt Service Coverage ratio of not less than 1.00 to be maintained at all times for McCauley and Greenridge mortgages. As at March 31, 2017 the Association's Debt Service Coverage ratio is in technical default. The bank has not indicated its intention to call the loans.

6. CHANGES IN NON-CASH WORKING CAPITAL

	£	2017	2016
Receivables	\$	31,761 \$	34,526
GST receivable		7,415	62,756
Prepaid expenses		(594)	74,401
Accounts payable and accrued liabilities		32,090	59,097
Deferred contributions	:	42,390	31,846
	\$	113.062 \$	262,626

7. LINE OF CREDIT

TD Canada Trust has made available to the Association an operating loan with a credit limit of \$100,000, bearing interest at TD Canada Trust prime rate. This operating loan is secured by land and building. At year end, no funds had been drawn on this operating loan.

Notes to Financial Statements Year Ended March 31, 2017

8. FINANCIAL INSTRUMENTS

The Association is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Association's risk exposure and concentration as of March 31, 2017.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Association is exposed to credit risk from tenants. In order to reduce its credit risk, the Association reviews a new tenant's credit history before extending credit and conducts regular reviews of its existing tenants' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Association has a significant number of tenants which minimizes concentration of credit risk.

Currency risk

Currency risk is the risk to the Association's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Association does not perform significant transactions in foreign currencies and is not exposed to significant currency risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Interest rate risk arises primarily from the Association's investment in interest bearing financial instruments. The value of fixed income securities will generally rise when interest rates fall and decrease when interest rates rise. Changes in interest rates may also affect the value of any equity securities. In seeking to minimize the risks from interest rate fluctuations, the Association manages exposure through its normal operating and financing activities.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Association is exposed to this risk mainly in respect of its receipt of funds from its tenants and other related sources, long term debt, and payables and accruals.

9. EMPLOYEE BENEFITS

The Association and certain of its employees contribute to the Municipal Pension Plan in accordance with the Public Sector Pension Plans Act. The British Columbia Pension Corporation administers the Plan, including the payment of pension benefits on behalf of employers and employees to whom the Act applies.

The Plan is a multi-employer defined benefit plan. Defined contribution accounting has been applied to the plan as the Association has insufficient information to apply defined benefit plan accounting. Accordingly, the Association's contributions are expensed in the year in which the services are rendered and represent its total pension obligation. Under joint trusteeship, which became effective April 5, 2001 for the Municipal Pension Plan, the risks and rewards associated with the Plan's unfunded liability or funding surplus are shared between the employers and the Plans' members and may be reflected in their future contributions. Portions of the unfunded liability or funding surplus are not attributed to individual employers. The most recent valuation as at December 31, 2015 indicated a surplus for basic pension benefits of 1.927 billion. The next valuation will be as at December 31, 2018 with results available in 2019. The actuary does not attribute portions of the unfunded liability to individual employers. The Association paid \$190,889 (2016 - \$193,404) for employer contributions to the plan in the fiscal year.

Notes to Financial Statements Year Ended March 31, 2017

10. COMMITMENTS

The Association is committed under operating leases for office equipment. Future minimum lease payments for the remaining terms of these operating leases are as follows:

Contractual obligation repayment schedule:

2018	\$ 5,808
2019	5,808
2020	5,808
2021	5,142
	\$ 22 566

11. CONTINGENT LIABILITY

Non-Rent-Geared-to-Income (non-RGI) assistance received from the British Columbia Housing Management Commission ("BCHMC") is contingently repayable to BCHMC in the event that the total non-RGI tenant rent contribution in any year exceeds the economic rent of the suites occupied by non-RGI tenants. The Association is required to commence repayment of the cumulative non-RGI assistance on the first day of the year of the fiscal year following the fiscal year in which the preceding event occurs. The balance then bears interest at bank prime and the required monthly payments are set annually, based upon the amount by which non-RGI tenant rent contribution exceeds economic rent for these suites in the prior year.

The non-RGI assistance that could become repayable in the future in the circumstances described above totaled \$538,895 as at March 31, 2016 (2015: \$524,087). The balance will be updated by BCHMC once it receives the audited financial statements.

12. REMUNERATION

On November 28, 2016 the new British Columbia Societies Act came into effect. Included in the new Act is a requirement to disclose the remuneration paid to all directors, the ten highest paid employees and all contractors who are paid at least \$75,000 annually.

During the year, the Association paid a total of \$259,909 in remuneration to three persons who are employees, whose remuneration, during the applicable period, was at least \$75,000.

13. PRIOR PERIOD RESTATEMENT

The Association determined that the cost and accumulated amortization related to the old McCauley Lodge building should have been written off when the building was demolished. This adjustment has been corrected in the comparative period and the opening capital fund balance has been restated accordingly. The correction in the prior year is to remove the original building's cost and accumulated amortization and decrease the capital fund balance as per the following:

	Decrease
Buildings	\$ 507,921
Accumulated Depreciation - Buildings	\$ 316,745
Invested in Capital Assets	\$ 191,176

Notes to Financial Statements Year Ended March 31, 2017

14. ENDOWMENT FUNDS HELD WITH THIRD PARTIES

Not included in the financial statements are investments held in endowment with the Victoria Foundation. The market value at March 31, 2017 is \$19,832 (2016 - \$0).

15. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

Island Community Mental Health Association Schedule of Community Programs Year Ended March 31, 2017

1,619,248 81,795 740 1,795 1,796,867 1,268,687 2,8682 2,466 2,46 319 8,074 11,732 2,888 114,539 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500		Administration	Elk Lake Adult Day Program	Bridge Centre	Senior Support Network	Greenridge Place	GROW	Housing and Rehabilitation	McCauley Lodge	NetWorks	Total 2017	Total 2016
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1,1353	laries & Benefits	341,352	192,159	80,132	36,988		243,708	207.364	1,289,839	303.083	359 336	3 463 983
11353 2,902 941 527 1,732 5,042 1,153 1,524 1,144 1,022 1,194 1,144 1,024 1,800 6,80 6,84 4,02 5,325 1,647 6,27 1,800 2,443 1,060 9,40 3,889 3,671 1,703 1,539 4,740 1,094 1,094 7,001 4,257 6,308 1,408 1,434 4,396 2,346 45,904 19,133 2,839 1,408 1,434 1,100 3,366 9,706 5,916 4,669 1,91 1,531 1,531 1,231 5,014 4,046 1,000 1,800 1,411 23,890 1,201 1,501 1,501 1,200 2,482 1,100 (9,564) (5,785) (6,481) (15,789) 1,100 1,100 (1,200) (1,200) (1,200) 1,100 1,100 (1,200) (1,200) 1,100 1,100 (1,200) (1,200) 1,100 1,100 (1,200) (1,201) 1,100 1,100 (1,200) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 1,100 (1,201) (1,201) 1,100 (1,201) (1,201) (1,201) 1,100 (1,201) (1,201) (1,201) 1,100 (1,201) (1,201) (1,201) 1,100 (1,201) (1,201) (1,201) (1,201) 1,100 (1,201) (1,201) (1,201) (1,201) 1,100 (1,201) (1,201) (1,201) (1,201) (1,201) 1,100 (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201) (1,201)	aff Travel / Mileage	7,197	191	170	16		1.287	8.536	7 375	9.440	31 388	25 25
Fig. 6,775 119 61 194 114 1022 388 4,093 708 188 188 188 188 188 188 188 188 188 1	aff Education	11,353	2,902	941	527	1.732	5,042	1 153	6,6,5	7527	34 967	10,000
1,022 1,143 1,022 1,022 388 4,093 708 1,800 684 402 5,325 1,647 627 1,800 6,438 2,109 2,213 10,221 1,647 6,218 1,358 4,740 1,094 1,094 7,001 4,257 6,308 1,358 4,740 1,094 1,094 7,001 4,257 6,308 1,408 1,438 4,396 2,370 5,462 5,564 4,5904 19,133 2,839 1,408 1,438 4,396 2,370 5,466 5,916 4,669 1,200 991 3,77 3,121 3,218 4,669 1,200 991 3,540 1,411 941 15,727 8,216 4,650 2,57,931 1,07,655 6,563 6,563 2,408 1,2,009 1,200 4,600 1,201 1,231 1,231 1,231 1,231 1,231 4,64,623 2,57,931 1,07,655 6,562 6,643 1,2,039 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,360 1,360 1,360 1,360 1,200 1,200 1,360 1,360 1,300 1,360 1,200 1,200 1,360 1,360 1,300 1,360 1,360 1,200 1,200 1,360 1,360 1,300 1,360 1,200 1,200 1,360 1,360 1,300 1,360 1,200 1,200 1,360 1,300 1,300 1,200 1,300 1,360 1,300 1,300 1,200 1,300 1,360 1,300 1,300 1,200 1,300 1,300 1,300 1,300 1,200 1,300 1,300 1,300 1,300 1,200 1,300 1,300 1,300 1,300 1,200 1,300 1,300 1,300 1,300 1,200 1,300 1,300 1,300 1,300 1,200 1,300 1,300 1,300 1,300 1,200 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,	ank Fees	6,775	119	61	194	114	1 1	2	246	1,36,7	7 500	10,200
1,800 5,607 6,800 6,84 402 5,325 1,647 6,270 6,706 2,443 1,069 2,213 1,0551 1,647 6,308 1,3889 1,060 9,40 1,094 1,094 1,094 1,093 1,3889 3,671 1,703 1,094 1,094 1,094 1,094 1,093 1,093 1,094 1,094 1,094 1,093 1,093 1,094 1,094 1,094 1,094 1,094 1,093 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1	quipment Rent & Maintenance	5,522	1,143	1.022	1.022	388	4 093	208	219	3 067	205,7 Apr. 51	203 CT
Signature Sign	ft Shop Expenses	1,800	(20)	ç (e				,	1 00	000	102/17	25,050
8,373 8,518 2,109 2,213 10,251 8,172 887 877 877 877 878 878 877 1,703 877 1,034 1,066 940 3,889 3,671 1,703 1,703 1,034 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094 1,094	surance	2,607	989	684	402	5 375	1 647	202	11 727	202	17 407	0,703
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9,441 19,931 7,929 6,564 45,904 19,133 2,839 14,080 14,384 4,396 2,370 54,362 25,855 661 6,638 6,104 1,110 3,366 9,706 5,916 4,669 991 3,77 1,531 1,231 5,014 4,046 1,200 991 3,77 1,531 1,231 5,014 4,046 1,200 445,692 257,931 1,07,655 62,620 865,397 337,443 236,655 1 445,692 257,931 1,07,655 62,620 865,397 337,443 236,655 1 444,023) 24,117 23,890 12,037 168,231 62,615 24,855 117,500 (17,500) (9,564) (5,376) (6,785) (64,268) (12,789) (12,789) (12,789) (12,789) (12,789) (12,789)	rofessional Expenses	13 598	4 740	1 094	1 00/1	2 001	736 1	0000	יייייייייייייייייייייייייייייייייייייי	בניני ב	32,017	13,101
## 14,080	Ogram Expenses	0.000	150.01	2,024	1,071	100,7	4,237	6,50 c	12,576	3,723	54,193	28,021
14,080	ogiani capenses	T++'c	TC6'6T	676'/	tac'a	42,5404	19,133	2,839	114,539	5,785	232,065	273,903
## 6,638 6,104 1,110 3,366 9,706 5,916 4,669 ## 6,638 6,104 1,110 3,366 9,706 5,916 4,669 ## 6,104 1,110 3,366 9,706 5,916 4,669 ## 6,104 1,110 3,530 4,577 3,121 ## 6,110 3,640 1,411 941 15,727 8,216 ## 6,110 3,640 1,411 941 15,727 8,216 ## 6,110 3,640 1,411 941 15,727 8,216 ## 6,104 1,209 (9,564) (6,785) (96,481) (36,164) (23,726) ## 6,120 (1,200) (9,564) (5,376) (6,785) (36,00) ## 6,120 (1,200) (9,564) (1,340) (13,00) ## 6,136 (1,204) (13,001) (13,001) (13,001) ## 6,136 (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) ## 6,120 (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,204) (1,2	ent - Residents		*):)E)			9	100	Σ	ř	*	4,212
## 6,638 6,104 1,110 3,366 9,706 5,916 4,669 ### 1,110 3,366 9,706 5,916 4,669 ### 1,110 3,530 4,577 3,121 ### 1,231 1,200 2,400 1,200 ### 1,231 1,231 5,014 4,046 1,200 ### 1,231 1,231 5,014 4,046 1,200 ### 1,231 1,231 5,014 4,046 ### 1,231 1,231 5,014 4,046 ### 1,231 1,231 5,014 4,046 ### 1,231 1,231 1,231 8,216 ### 1,232 25,7331 1,07,655 62,620 865,397 337,443 236,655 1 ### 1,232 24,832 (1,200) (9,564) (6,785) (96,481) (36,164) (25,788) ### 1,234 (1,200) (9,564) (5,376) (64,288) (12,788) ### 1,239 ### 1,129	epairs and Maintenance	14,080	14,584	4,396	2,370		25,855	661	28,602	4,788	149,498	85,142
3,530 4,577 3,121	elephone/Fax/Cable/Internet	6,638	6,104	1,110	3,366	902'6	5,916	4,669	13,070	8,089	37,509	52,445
8,530 4,577 3,121 600 400 150 1,200 2,400 1,200 991 377 1,531 1,231 5,014 4,046 149	olunteer Expenses		. *I	75	25	34	9		. 1	(6)	100	Ü
600 400 150 1,200 2,400 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,201 2,4046 1,201 2,4046 1,200 2,400 1,201 2,4046 1,201 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,304 2,3	an Expenses		æ	3,530	4,577	3,121	•	, ė	2,898	411	14,126	13,160
1,200 1,200 2,400 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,200 1,201 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,23	dvertising			(40)	(2)	63	6	9)	27	•	ŵ.	204
991 377 1,531 1,231 5,014 4,046 149 3,640 1,411 941 15,727 8,216 445,692 257,931 107,655 62,620 865,397 337,443 236,655 1 4424,023) 24,117 23,890 12,037 168,231 62,615 24,855 394,579 (23,991) (13,507) (6,785) (96,481) (36,164) (23,726) 54,882 (1,200) (9,564) (5,376) (64,288) (25,788) (17,500) (17,500) (17,500) (17,500) (13,614) (518) 663 1,129	udit Fees		009	400	150	1,200	2,400	1,200	1,500	1,400	8,850	8,850
149 34,876 34,876 445,692 257,931 107,655 62,620 865,397 337,443 236,655 1	arbage Removal	991	377	1,531	1,231	5,014	4,046	7.5	4,966	493	18,649	13,377
149 34,876 149 34,876 149 15,127 8,216 145,692 257,931 107,655 62,620 865,397 337,443 236,655 1	and Lease	,	,	×		34	8	10	3	87	.50	4
149 141 941 15,727 8,216 1411 941 15,727 8,216 1445,692 257,931 107,655 62,620 865,397 337,443 236,655 1	lortgage Interest	•		Θ	19.5	34,876	()		150,073	41	184,949	188,542
6,110 3,640 1,411 941 15,727 8,216 236,555 1 445,692 257,931 107,655 62,620 865,397 337,443 236,655 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	roperty Taxes	149		((0)	1.91	: 10	(2)	1 2		9	149	149
445,692 257,931 107,655 62,620 865,397 337,443 236,655 1 424,023 24,117 23,890 12,037 168,231 62,615 24,855 1 394,579 (23,991) (13,507) (6,785) (96,481) (36,164) (23,726) 54,882 (1,200) (9,564) (5,376) (64,288) (25,788) (25,788) (17,500) (3,64) (8,000) (8,000) (3,000) (3,000) (3,000) Attion 7,938 (1,074) 819 (124) (518) 663 1,129	tilities Expenses	6,110	3,640	1,411	941	15,727	8,216	*	35.167	1.575	72.787	70.557
(424,023) 24,117 23,890 12,037 168,231 62,615 24,855 394,579 (23,991) (13,507) (6,785) (96,481) (36,164) (23,726) 54,882 (1,200) (9,564) (5,376) (64,268) (25,788) (17,500) (8,000) (8,000) (8,000) (1,074) 819 (124) (518) 663 1,129		445,692	257,931	107,655	62,620	865,397	337,443	236,655	1,716,776	355,238	4,385,407	4.436.446
(444,023)	, , , , , , , , , , , , , , , , , , ,											
394,579 (23,991) (13,507) (6,785) (96,481) (36,164) (23,726) (5,376) (5,376) (1,200) (9,564) (5,376) (64,268) (17,500) (8,000) (8,000) (124) (518) (63 1,129	ess (deficiency) of revenue ver expenses	(424,023)	24,117	23,890	12,037	168,231	62,615	24,855	251,911	57,429	201,062	110,622
54,882 (1,200) (9,564) (5,376) (25,788) (17,500) (17,500) (1,074) 819 (124) (518) 663 1,129	dministration Fees	394,579	(23,991)	(13,507)			(36.164)	(23.726)	(145.000)	(41 125)	7 800	16 800
(17,500) (64,268) (8,000) (8,000) 7,938 (1,074) 819 (124) (518) 663 1,129	ental of Premises	54,882	(1,200)	(9,564)			(25,788)	100 1100	(000(01.7)		000,4	16,800
(17,500) (8,000) (8,000) (7,938 (1,074) 819 (124) (518) 663 1,129	lortgage Principal		16	0.8			()	1/4	(178 671)		(142,030)	(000,0
7,938 (1,074) 819 (124) (518) 663 1,129	ransfers To Restricted Funds	(17,500)	:4	(50)		(8,000)	6.0	51 %	(28,250)	(9.500)	(63.250)	(16,250)
7,938 (1,074) 819 (124) (518) 663 1,129											(accident)	(207/27)
	surplus (deficit) from operations	7,938	(1,074)	819	(124)	15	663	1,129	(10)	(150)	8,673	(12,058)

L.C		
Island Community Mental Health Association	Schedule of Housing Programs	Vear Ended March 31 2017

Year Ended March 31, 2017								Schedule 2
	Darwin	E Gunning	Housing	Meerstile	Newbridge	Satellite	Total	Total
	Apartments	Court	Administration	Apartments	Apartments	Apartments	2017	2016
Revenue						(Schedule 4)		
BC Housing	40 552	105 997		22 457	וטר כר	500 000		110
Laundry Income	3.416	6.167	((e	25.00	15,101	CCC'OTC	007,700	5/9/5//
Miscellaneous		1016	877	65 T			9,5/6	8,164
Rent from Residents	203.246	300.412	· •	85 675	087 79	222 222	1/0	950
Utilities Recovery	15.080	(2)		070,00	007.70	777,756	000,000	570,156
Parking Income	2,545	2.790	e) .no	0+/'/	9,600	. 9	5,440	43//6
	264,839	415,361	877	125,822	146,686	843,215	1,796,799	1,776,080
Expenses								
Salaries & Benefits	27,003	24.966	55.246	17.214	13 432	8	137 861	133 690
Staff Travel / Mileage	6	17.	45	1	10.		45	1043
Staff Education	34	34			§ %		9	597
Bank Fees	3	19	85	•	9	•	55	105
Insurance	10,172	9,150	•	3,950	4,489	8 80	27,761	34,338
Janitorial	248	347		318	180	9	1,093	1,144
Office & Miscellaneous	152	3,661	634	295	305	877	5,924	5,838
Professional Expenses	413	563	1,523	563	282	8	3,344	1,259
Rent - Residents		38	•	a		828,842	828,842	827,970
Landscaping	2,263	3,602	•	1,977	1,770	×	9,612	14,557
Repairs & Maintenance	12,151	16,023	•	6,240	665'9	(*)	41,013	32,074
Service Contracts	6,858	8,800	,	3,479	3,767	*	22,904	25,240
Telephone/Fax/Cable/Internet	12,887	2,193	201	1,653	1,651	(4)	18,585	18,068
Audit Fees	750	3,780	300	2,076	2,090	1,164	10,160	10,160
Bad Debt	9.	£	*	æ	<u>%</u>	(8	()	34,954
Garbage Removal	2,568	7,394	0	4,840	3,988	90	21,790	20,944
Land Lease	61,380	1	10	v	9	96	61,380	61,380
Mortgage Interest	6/3/9	92,660		11,665	6,248	(6)	121,952	151,923
Property Taxes	17,857	18,127	65	60	*	Ŕ	35,984	42,859
Utilities Expenses	60,955	32,703	(#)	24,815	26,131	(*	144,605	143,076
	225,070	229,003	58,034	79,085	70,932	830,883	1,493,008	1,561,204
Excess (deficiency) of revenue								
over expenses	39,769	186,358	(57,157)	46,737	75,754	12,332	303,792	214,876
Administration Fees	(21,003)	(17,850)	63,443	(060:6)	(5.100)	(18.200)	(7.800)	(16,800)
Rental of Premises	ÆV.	æ	(000'9)	Tr.	9		(000'9)	(6,000)
Mortgage Principal	(4,356)	(92,854)	10	(39,343)	(658,65)	10	(196,412)	(178,326)
Transfers To Replacement Reserves	(23,435)	(29,057)	#C	(3,654)	(9,720)	¥	(998'59)	(52,649)
Net (deficit) surplus from operations	(9,025)	46,597	286	(5,350)	1,075	(5,868)	27.714	(38.899)
						TOTOTOTOTO		1

Schedule of Special Projects Year Ended March 31, 2017						Schedule 3
	Restful Creations	Young Adult Engagement	PEERS	Circles of	Total 2017	Total 2016
Revenue						
Miscellaneous Grants	8	ñ	(*)	28,615	28,615	ř
VIHA Contracts	100	*:	XII	(*)	340	1,678
Victoria Foundation	9,310	3	1,336	9	10,646	17,941
United Way Focus Grants	îŒ.	30,000	(•))	*0	30,000	30,000
Program Fees	420	**	,	٠	420	2,173
	9,730	30,000	1,336	28,615	69,681	51,792
Expenses						
Salaries & Benefits	8,310	20,444	1,285	24,736	54,775	29,911
Staff Travel / Mileage	90	***	*	129	129	94
Staff Education	100	7.5	er.	613	613	110
Office & Miscellaneous	54	930 25	32	220	306	203
Telephone/Fax/Cable/Internet	8	*	×	360		181
Professional Expenses	()	2.5	(0)	200	200	1
Program Expenses	1,318	8,243	19	2,417	11,997	21,975
	9,682	28,687	1,336	28,615	68,320	52,474
Excess (deficiency) of revenue	48	1,313		1.	1 361	(689)

Island Community Mental Health Association	th Association												l
Schedule of Restricted Funds													
Year Ended March 31, 2017													
													l
		Internally Ro	Restricted					Externally Restricted	estricted				
	Elmes	Elmes E Gunning	Thomas	Thomas Building	Greenridge McCauley Dumka Per Ardua Christmas Robertson Huston Langtry	McCauley	Dumka	Per Ardua	Christmas	Robertson	Huston	Langtry	_
	Fund	Fund	Fund	Fund Fund	Reserve	Reserve Reserve Fund Fund Fund Fund Fund	Fund	Fund	Fund	Fund	Fund	Fund	7
Revenue													
Donations	60 0	*	6,105				1,000	1,000 6,000	280		90	History	

Schedule 4

		Internally Restricted	estricted				ш	Externally Restricted	stricted					
	Elmes	E Gunning Thomas	Thomas	Building	Greenridge	_	l_	Per Ardua	Christmas	Per Ardua Christmas Robertson	Huston	Langtry	Total	Total
	Fund	Fund	Fund	Fund	Reserve	Reserve	Fund	Fund	Fund	Fund	Fund	Fund	2017	2016
Revenue Donations		Đ	6,105				1,000	6,000	280		(4)	ne	13,385	11,467
	κ.	٠	6,105	*	34	ä	1,000	6,000	280	1000	·		13,385	11,467
Expenses														
Bursary	•,	E	*	æ	*	ř	4,409	ij	i i	(0)	là.	sa s	4,409	3,879
Staff Education	40	Ē	•/:	*:	к	ĕ	¥	ž	•	:4	84	7/6	•	84
Repairs and maintenance	110	Ď.	97	7,791	×	1,449	š	•	¥	*	34	ä	9,240	66,428
Miscellaneous	10 9 1	46	10		XI.	Ñ	ě		¥	1,520			1,520	2,972
	847	(9)	181	7,791	•0)	1,449	4,409		*	1,520		7	15,169	73,363
Excess (deficiency) of				į										
revenues over expenses		<u>e</u>	6,105	(7,791)	(1)	(1,449)	(3,409)	6,000	280	(1,520)	į	ķ	(1,784)	(61,896)
Fund Balances, Beginning	98,620	2,245	4,937	18,077	6,351	23,925	8,263	34,883	929	7,241	5,125	18,326	228,649	262,391
Transfers from operating		*	×	17,500	8,000	28,250	6,000	2	90	3,500	·	ũ	63,250	28,154
Fund Balances, ending	98,620	2,245	2,245 11,042	27,786	14,351	50,726	10,854	40,883	936	9,221	5,125	18,326	290,115	228,649

Island Community Mental Health Association Schedule of Operating Fund, Satellite Apartments Year Ended March 31, 2017

Schedule 5

BCHMC Project No.	Sul	BCHMC Subsidies	Conti	Residents Contributions	Ш	Rent Expense	Admin	Administrative Fees	Audi	Audit Fees and Other	Net Revenue (Expenditure)
13002	❖	6,600	٠	3.576	₹,	9.988	45	285		91	(188)
13003		990'9		3,576		9,318	٠	285	}	91	(52)
13004		6,540		3,528		9,928		285		91	(35)
13007		6,044		3,745		9,560		285		91	(14.
13008		25,872		12,962		38,252		1,135		352	(306)
13009		37,416		21,628		57,106		1,700		529	(291)
13010		29,054		21,094		48,770		1,420		442	(48)
13011		19,192		14,546		38,817		1,285		354	(6,718
13012		138,256		83,646		224,919		3,960			(226)
13014		105,602		77,614		170,730		3,600			8,886
13015		61,059		44,037		102,456		1,800			840
13016		21,721		14,630		35,791		720			(160)
13095		47,572		27,641		73,207		1,440			999
		510,994		332,223		828,842		18.200		2.041	(5.866)
										1,01	